

Girl Scouts of Connecticut is in the process of refreshing our Strategic Plan. The point of Strategic Learning is to reevaluate our past practices and implement new, winning methods that work in today's dynamic environment. What's new for us this year is a necessary response to the reality of limited resources and greater competition, so we can continue to deliver our mission.

Our goals are to align, execute, learn, and focus in an ongoing, circular process. We are looking at our current state and where we'd like to be. This will then help us define our Strategic Choices.

#### Strategic Learning: The Leadership Process Conduct Strategy Situational Analysis Creation LEARN Implement Define Strategic Experiment Choices ALIGN Measures and Rewards Strategy Structure Implementation Culture

#### 2015-2016 Strategic Learning Timeline



Our Strategy Implementation Timeline works in four phases.

#### Phase One

We created Situation Analysis Teams that helped set key strategies for Girl Scouts of Connecticut to implement.

#### **Phase Two**

The Strategic Integration Task Force has analyzed outputs from Phase One and identified the strategic priorities.

#### **Phase Three**

GAP Teams formed and met to define a "future state" of strategic priorities and drive a plan for implementation.

#### **Phase Four**

The GSOFCT Board of directors reviewed the GAP Team output. Membership meetings were held to advise our members of the status of the plan. The Strategic Plan was approved by the Board of Directors and presented to the membership at the Annual Meeting on April 24, 2016.



#### **Situational Analysis Teams**

Jennifer Ahern Kim Johnson

Sousan Arafeh Ellie Large

Mary Barneby Ed Lewis

Sharon Bellinger Agustin Lopez

Trish Bowen Nicole Mangione

Susan Brousseau Evelyn Mantilla

Michael Campbell Carol O'Connell

Lisa Deschnow Olivia Puckett

Stacie Dumond Libby Richardson

Wendy Elberth Carmen Richtarich

Peggy Erlenkotter Janet Ridenour

Michele Etzel Ellyn Savard

Mike Fournier Saba Shahid

Virginia Giuffré Laura Sheldon

Leslie Hammond Sheryl Sleeva

Margaret Hansen-Kaplan Caroline Sloat

Karen Hoffman Bridget Smith

Cindy Iofino Marla Sulmasy

Shirley Jackson Doreen Sward

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Tasha Jackson



#### **Strategic Integration Task Force**

Sousan Arafeh

Mary Barneby

Sharon Bellinger

Trish Bowen

Susan Bysiewicz

Mike Fournier

Margaret Hansen-Kaplan

Tasha Jackson

Kim Johnson

Andrea Kovacs

Jeffrey Krulwich

Marie Meliksetian

Carol O'Connell

Sheryl Sleeva

Caroline Sloat



## Gap Team Update Identity & Core Purpose

#### **Meet Our Team**

Team Lead

Mary Barneby

**Team Advisor** 

Sheryl Sleeva

#### **Team Members**

Allison Mangles

**Barbara Connors** 

**Bonnie Stewart** 

Jacque Simpson-Gilson

**Juliette Linares** 

Maureen Gorman

**Doreen LeGrand** 

Samantha LeGrand

**Sharon Bellinger** 





#### **Meet Our Team**

#### Team Leads

Helaine Bertsch Margaret Hansen-Kaplan

#### **Team Advisor**

Sousan Arafeh

#### **Team Members**

**Agustin Lopez** 

Ann Nun-Hacku

Barbara Valdez

JoAnn Farrell

Johnetta Washington

Michele Emond-Breen

Saba Shahid

Lauren Tilton



### Gap Team Update Knowledge Management & Alignment

#### **Meet Our Team**

Team Lead

Trish Bowen

**Team Advisor** 

Karen Sheehan

#### **Team Members**

Mark Evens

**Doreen Sward** 

Gina D'Ambruoso

Liz McGovern

Martie Kaczmarek

Nancy Foley

Stacie Dumond



### GAP Team Update Financial Model / Resource Management

#### **Meet Our Team**

#### Team Leads

Marie Kulesza

Naomi Baline Kleinman

#### **Team Advisor**

Tasha Jackson

#### **Team Members**

Deb Midford

Janet Ridenour

Kim Rodney

Marla Sulmasy

Michele Velez

Shannon Klenk

Susan Brosseau



## Gap Team Update Delivery

#### **Meet Our Team**

#### Team Leads

Kim Johnson

Carol O'Connell

#### **Team Advisor**

Caroline Sloat

#### **Team Members**

Jeanette Barrows

Megan Clark

Melissa Crespo

**Debbie Demetrius** 

Mary Beth Green

Linda Kalish

Loretta Lincoln

Libby Richardson



#### **FOCUS**

Concentrate on mission critical activities, key priorities and high impact initiatives

#### **STRENGTHEN**

Close critical gaps, improve organization effectiveness and make essential infrastructure investments

#### **DIFFERENTIATE**

Strategically leverage assets, strengths and distinctive and implement multi-year innovation roadmap



# GSOFCT's Objectives for a Sustainable Mission

Communicate our values to engage stakeholders and strengthen recruitment and retention.

Deliver a consistent, positive experience to all girls who want to be served.

Elevate volunteer engagement through improved customer service.

Strengthen our financial foundation and manage resources for long-term sustainability.

Deploy data and information to ensure effective decision making and alignment with GSUSA, other councils, and volunteers.